US Army Corps of Engineers

USACE/FEMA Senior Leaders' Seminar

March 6-7, 2007
Lansdowne, VA

FEMA

Issues Team

USACE: Germaine Hofbauer
Ken Suiso
Brigit Morris

FEMA: Jay L. Marts
David Boughton
Jonathan Anderson

US Army Corps of Engineers

FEMA

Challenge

- Ice (RAP IWLC Group Issue #3)
  - The requirement/need for Ice as a priority life saving Response Commodity is being reviewed
  - What ESF/Agency(s) should be responsible?
  - States are indicating this is not a priority
  - Public Perception – Need vs Expectation

US Army Corps of Engineers

FEMA

Challenge

- NIMS/ICS/Unified Command (RAP CAT Planning Issue #6)
  - Who's in Charge in multi-state/regional response
  - Need implementation strategy for the NIMS framework for the Federal Unified Command
  - Unified Command / Command and Control Structure not adhered to in the field
  - Will there be a "Super" JFO? Decision criteria

US Army Corps of Engineers

FEMA

Challenge

- Safety/Security
  - Capacity to prioritize sufficient levels of public safety/law enforcement on ground following large events?
  - Potential significant mass civil disturbance following a major event
  - Are we confident that worker health and safety is fully addressed for CAT Events (OSHA)?

US Army Corps of Engineers

FEMA

Challenge

- Setting Expectations
  - Communications and Relationships with stake holders at all levels
  - Improved planning/prep with States is the key
  - External Affairs Strategy?
  - Need to address Political, Media and Public expectations

US Army Corps of Engineers

FEMA

Challenge

- Common Operating Picture (COP)
  - Situational information will be collected and incorporated into a COP – HSIN? Other? Who has the *lead*?
  - Need to integrate Local, State, Regional and National levels of COP?
  - Integrated strategy for damage assessment after catastrophic event and capability to share with all jurisdictions for decision makers to prioritize response resources
  - Will we trust our models for initial response?

US Army Corps of Engineers

FEMA

Challenge

- Capability Awareness
  - Planning factor with states
  - Different regions and states have varying levels of capabilities that must be taken into consideration for response
  - Lack of transparency/awareness of capabilities across all levels of government
  - Inter-government capability assessment process?

US Army Corps of Engineers

FEMA

Challenge

- Agency Authorities and Impact on Mission Assignments
  - Difference between an agency responding under their own authorities or a Stafford Act response
  - Need to better align agency operations (under own authority) with JFO operations
  - National/Regional Level coordination adequate?

US Army Corps of Engineers

FEMA

Challenge

- Private Sector Partnering
  - Preparedness activities such as workshops, Regional Exercises, and Planning and need to include Private Sector
  - Need better understanding of how public/private sector infrastructure planning, coordination of operations structures will work?

US Army Corps of Engineers

FEMA

Challenge

- Senior Leader Training
  - Integrated training and exercises with Senior Leaders at all levels of government to update on legislation changes, NIMS, NRP review and revision process
  - Training for new Senior Leaders
  - Value of State and Local participation in SLS and similar events

US Army Corps of Engineers

FEMA

Challenge

- Are we ready?
- How do we know?